

[The ROSE LEARNING TRUST]

[NAME OF ACADEMY]

SCHEME OF DELEGATION

EFFECTIVE DATE:

1. INTRODUCTION

- 1.1. As a charitable company limited by guarantee, The Rose Learning Trust (the "Trust") is governed by a Board of Directors (the "Directors") who are responsible for, and oversee the general control, management and administration of the Trust and the academies run by the Trust. [Name of the Academy] (the "Academy") is one of the academies.
- 1.2. The Directors are accountable to external government agencies including the Department for Education (including any successor bodies) and Charity Commission for the quality of the education they provide and they are required to have systems in place through which they can assure themselves of quality, safety and good practice.
- 1.3. The Trust has entered into a Master Funding Agreement dated [INSERT DATE]
- 1.4. In order to discharge these responsibilities, the Directors appoint people who are more locally based to serve on a board (the "Local Governing Body") which has been established to ensure the good governance of the Academy.
- 1.5. This Scheme of Delegation explains the ways in which the Directors fulfil their responsibilities for the leadership and management of the Academy, the respective roles and responsibilities of the Directors and the Local Governing Body and the commitments to each other to ensure the success of the Academy.
- 1.6. This Scheme of Delegation has been put in place by the Directors from the Effective Date in accordance with the provisions of the Trust's Articles of Association (the "Articles") and it should be read in conjunction with those Articles. References in this Scheme to numbered Articles are to the relevant clause of the Articles.

2. ETHOS AND MISSION STATEMENT

- 2.1. The Academy's mission is as follows:

Vision

“Transforming futures collaboratively”

Mission

Expecting more than others think possible.

Values

The work of the Rose Academy has a moral purpose, which is displayed through our “ROSE” values, which are applicable to pupils, staff and the work of the Trust itself.

R*esilience* with integrity in a modern world

A partnership of schools, which is values driven, self-critical, mutually accountable, that respects and has regard for the distinctiveness of each school

O*ppportunity*

*Expecting more than others think possible.
Aspiring to improve on our previous best- striving for excellence.*

S*uccess* for all through excellent teaching

Improvement for all, socially and academically despite challenges. Fostering a commitment to staff and student learning through authentic engagement and earned autonomy.

E*njoyment* and inclusion

To champion learning orientated best practice in a collaborative school led system through a culture of appreciative enquiry and intellectual curiosity.

2.2 The Academy will work with other academies and schools within the Trust and associated with the Trust. It will actively pursue partnerships with local schools and other organisations to further the achievement and educational opportunity of pupils.

3. **DIRECTORS' POWERS AND RESPONSIBILITIES**

3.1. The Directors have overall responsibility and ultimate decision making authority for all the work of the Trust, including the establishing and running of schools and in particular the Academy as a school. This is largely exercised through strategic planning and the setting of policy. It is managed through business planning, monitoring of budgets, performance management, the setting of standards and the implementation of quality management processes. The Directors have the power to direct change where required.

3.2. The Directors have a duty to act in the fulfilment of the Trust's charitable objects, as set out in its Articles of Association which are as follows:

- "(a) to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing schools:*
- (i offering a broad and balanced curriculum (the "Academies"); or*
 - (ii specially organised to make special educational provision for pupils with Special Educational Needs ("the Special Academies"); and*
- (b) to promote for the benefit of the inhabitants of the communities served by the Academies or Special Academies and the surrounding areas the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the objects of improving the condition of life of the said inhabitants."*

3.3. The Directors will have regard to the interests of the other academies for which the Trust is responsible in deciding and implementing any policy or exercising any authority in respect of the Academy.

3.4. Articles 100 and 101 provide for the appointment by the Directors of committees to whom the Directors may delegate certain of the functions of the Directors. In further recognition of the Directors' power to delegate under Articles 105 to 106, responsibility for the running of the Academy from the Effective Date will be delegated to the committee established by this Scheme of Delegation and which shall be known as the Local Governing Body of the Academy.

3.5. The constitution, membership and proceedings of the Local Governing Body is determined by the Directors and this Scheme of Delegation expresses such matters as well as acknowledges the authority delegated to the Local Governing Body in order to enable the Local Governing Body to run the Academy and fulfil the Academy's mission.

3.6. The Directors retain authority and responsibility for those areas listed at Appendix 2. However, at the discretion of the Directors, the appointment of staff may be delegated to the Local Governing Body.

4. CONSTITUTION OF THE LOCAL GOVERNING BODY

4.1. Members of the Local Governing Body

4.1.1. The number of people who shall sit on the Local Governing Body shall be not less than three but, unless otherwise determined by the Directors, shall not be subject to any maximum. The number of governors will be related to the effectiveness of the Governing Body.

4.1.2. The Local Governing Body shall have the following members:

4.1.2.1. Up to nine members, appointed under clause 4.2.1. These people should have a range of skills and *experience* enabling them to make a significant contribution to governance of the Academy;

4.1.2.2. At least one staff member, appointed under clause 4.2.2;

- 4.1.2.3. At least two parent members elected or appointed under clause 4.2.5;
 - 4.1.2.4. the head teacher of the Academy (the "Principal"); and
 - 4.1.2.5. any additional members, if appointed by the Directors at the request of the Secretary of State of Education (the "Secretary of State") pursuant to clause 102c) of the Master Funding Agreement entered into between the Trust and the Secretary of State governing the affairs of the Trust.
- 4.1.3. The Local Governing Body may also have co-opted members appointed under clause 4.3.
- 4.1.4. The Directors (all or any of them) shall also be entitled to serve on the Local Governing Body and attend any meetings of the Local Governing Body. Any Director attending a meeting of the Local Governing Body shall count towards the quorum for the purposes of the meeting and shall be entitled to vote on any resolution being considered by the Local Governing Body.
- 4.1.5. All persons appointed or elected to the Local Governing Body shall give a written undertaking to the Directors.

4.2. Appointment of members of the Local Governing Body

- 4.2.1. The Trust may appoint up to [nine] persons to serve on the Local Governing Body, ensuring that the people serving on the Local Governing Body between them have an appropriate range of skills and experience and due attention is given to succession planning.
- 4.2.2. The Local Governing Body may appoint persons who are employed at the Academy to serve on the Local Governing Body through such process as they may determine, provided that the total number of such persons (including the Principal) does not exceed one third of the total number of persons on the Local Governing Body. The positions held by those employed at the Academy (e.g. teaching and non teaching) may be taken into account when considering appointments.
- 4.2.3. Unless the Directors agree otherwise, in appointing persons to serve on the Local Governing Body who are employed at the Academy the Local Governing Body shall invite nominations from all staff employed under a contract of employment or a contract for services or otherwise engaged to provide services to the Academy (excluding the Principal) and, where there are any contested posts, shall hold an election by a secret ballot. All arrangements for the calling and the conduct of the election and resolution of questions as to whether any person is an eligible candidate shall be determined by the Local Governing Body.
- 4.2.4. The Principal shall be treated for all purposes as being an ex officio member of the Local Governing Body.
- 4.2.5. Subject to clause 4.2.9, the parent members of the Local Governing Body shall be elected by parents of registered pupils at the Academy

and he or she must be a parent of a pupil at the Academy at the time when he or she is elected.

- 4.2.6. The Local Governing Body shall make all necessary arrangements for, and determine all other matters relating to, an election of the parent members of the Local Governing Body, including any question of whether a person is a parent of a registered pupil at the Academy. Any election of persons who are to be the parent members of the Local Governing Body which is contested shall be held by secret ballot.
- 4.2.7. The arrangements made for the election of the parent members of the Local Governing Body shall provide for every person who is entitled to vote in the election to have an opportunity to do so by post or, if he prefers, by having his ballot paper returned to the Academy by a registered pupil at the Academy.
- 4.2.8. Where a vacancy for a parent member of the Local Governing Body is required to be filled by election, the Local Governing Body shall take such steps as are reasonably practical to secure that every person who is known to them to be a parent of a registered pupil at the Academy is informed of the vacancy and that it is required to be filled by election, informed that he is entitled to stand as a candidate, and vote at the election, and given an opportunity to do so.
- 4.2.9. The number of parent members of the Local Governing Body required shall be made up by persons appointed by the Local Governing Body if the number of parents standing for election is less than the number of vacancies.
- 4.2.10. In appointing a person to be a parent member of the Local Governing Body pursuant to clause 4.2.9, the Local Governing Body shall appoint a person who is the parent of a registered pupil at the Academy; or where it is not reasonably practical to do so, a person who is the parent of a child of compulsory school age.
- 4.2.11. The first parent and staff members of the Local Governing Body may be those people who filled those positions on the Governing Body of the predecessor School at its closure (provided they remain eligible under this Scheme of Delegation), who shall serve on the Local Governing Body for the remainder of the terms of office for which they were elected to the predecessor Governing Body.

4.3. Co-opted members of the Local Governing Body

- 4.3.1. The Local Governing Body may appoint up to three persons to be "Co-opted" to the Local Governing Body. A person who shall be "Co-opted" to the Local Governing Body means a person who is to serve on the Local Governing Body without having been appointed or elected to serve on the Local Governing Body. The Local Governing Body may not co-opt a person who is employed at the Academy if thereby the number of persons employed at the Academy serving on the Local Governing Body would exceed one third of the total number of persons serving on the Local Governing Body (including the Principal).

4.4. Term of office

4.4.1. The term of office for any person serving on the Local Governing Body shall be three years, save that this time limit shall not apply to the Principal and persons who are "Co-Opted" to the Local Governing Body who shall serve for 1 year. Subject to remaining eligible to be a particular type of member on the Local Governing Body, any person may be re-appointed or re-elected (including being "Co-opted" again) to the Local Governing Body.

4.5. Resignation and removal

4.5.1. A person serving on the Local Governing Body shall cease to hold office if he resigns his office by notice to the Local Governing Body (but only if at least three persons will remain in office when the notice of resignation is to take effect).

4.5.2. A person serving on the Local Governing Body shall cease to hold office if he is removed by the person or persons who appointed him. Whilst at the same time as acknowledging that no reasons need to be given for the removal of a person who serves on the Local Governing Body by a person or persons who appointed him, any failure to uphold the values of the Trust and/or the Academy or to act in a way which is appropriate in light of this Scheme of Delegation will be taken into account. A person may also be removed by the Directors but only after the Directors have given due regard to any representations by the Local Governing Body. This clause does not apply in respect of a person who is serving as a parent member on the Local Governing Body.

4.5.3. If any person who serves on the Local Governing Body in his capacity as an employee at the Academy ceases to work at the Academy then he shall be deemed to have resigned and shall cease to serve on the Local Governing Body automatically on termination of his work at the Academy.

4.5.4. Where a persons who serves on the Local Governing Body resigns his office or is removed from office, that person or, where he is removed from office, those removing him, shall give written notice thereof to the Local Governing Body who shall inform the Directors.

4.6. Disqualification of members of the Local Governing Body

4.6.1. No person shall be qualified to serve on the Local Governing Body unless he is aged 18 or over at the date of his election or appointment. No current pupil of the Academy shall be entitled to serve on the Local Governing Body.

4.6.2. A person serving on the Local Governing Body shall cease to hold office if he becomes incapable by reason of mental disorder, illness or injury of managing or administering his own affairs.

4.6.3. A person serving on the Local Governing Body shall cease to hold office if he is absent without the permission of the Chair of the Local Governing Body from all the full meetings of the Local Governing Body held within a period of six months and the Local Governing Body resolves that his office be vacated.

- 4.6.4. A person shall be disqualified from serving on the Local Governing Body if:
- 4.6.4.1. his estate has been sequestrated and the sequestration has not been discharged, annulled or reduced; or
 - 4.6.4.2. he is the subject of a bankruptcy restrictions order or an interim order.
- 4.6.5. A person shall be disqualified from serving on the Local Governing Body at any time when he is subject to a disqualification order or a disqualification undertaking under the Company Directors Disqualification Act 1986 or to an order made under section 429(2)(b) of the Insolvency Act 1986 (failure to pay under county court administration order).
- 4.6.6. A person serving on the Local Governing Body shall cease to hold office if he would cease to be a director by virtue of any provision in the Companies Act 2006 or is disqualified from acting as a trustee by virtue of sections 178 to 180 of the Charities Act 2011 (or any statutory re-enactment or modification of that provision).
- 4.6.7. A person shall be disqualified from serving on the Local Governing Body if he has been removed from the office of charity trustee or trustee for a charity by an order made by the Charity Commission or the High Court on the grounds of any misconduct or mismanagement in the administration of the charity for which he was responsible or to which he was privy, or which he by his conduct contributed to or facilitated.
- 4.6.8. A person shall be disqualified from serving on the Local Governing Body at any time when he is included in the children's barred list kept by the Independent Safeguarding Authority under section 3(2) of the Safeguarding Vulnerable Groups Act 2006, as amended.
- 4.6.9. A person shall be disqualified from serving on the Local Governing Body if he is a person in respect of whom a direction has been made under section 142 of the Education Act 2002 or is subject to any prohibition or restriction which takes effect as if contained in such a direction.
- 4.6.10. A person shall be disqualified from serving on the Local Governing Body where he has, at any time, been convicted of any criminal offence, excluding any that have been spent under the Rehabilitation of Offenders Act 1974 as amended, and excluding any offence for which the maximum sentence is a fine or a lesser sentence except where a person has been convicted of any offence which falls under sections 178 to 180 of the Charities Act 2011.
- 4.6.11. After the Academy has opened, a person shall be disqualified from serving on the Local Governing Body if he has not provided to the chairman of the Local Governing Body a criminal records certificate at an enhanced disclosure level under section 113B of the Police Act 1997. In the event that the certificate discloses any information which would in the opinion of either the chairman or the Principal confirm their unsuitability to work with children that person shall be disqualified. If a

dispute arises as to whether a person shall be disqualified, a referral shall be made to the Secretary of State to determine the matter. The determination of the Secretary of State shall be final.

- 4.6.12. Where, by virtue of this Scheme of Delegation, a person becomes disqualified from serving on the Local Governing Body; and he was, or was proposed, to so serve, he shall upon becoming so disqualified give written notice of that fact to the Local Governing Body who shall inform the Directors.
- 4.6.13. This clause 4.6 and paragraph 2 of the Appendix shall also apply to any member of any committee of the Local Governing Body who is not a member of the Local Governing Body.

5. **DELEGATED POWERS**

5.1. General Provisions

- 5.1.1. In accordance with the provisions of the Companies Act 2006, the Articles and to any directions given by the Members of the Trust following a special resolution, the management of the business of the Academy shall be delegated by the Directors to the Local Governing Body who may exercise all the powers of the Trust in so far as they relate to the Academy, in accordance with the terms of this Scheme of Delegation and particularly the provisions of Appendix 2. No alteration of the Articles and no such direction shall invalidate any prior act of the Local Governing Body which would have been valid if that alteration had not been made or that direction had not been given. Except as provided for in this Scheme of Delegation, the powers given by this Scheme of Delegation shall not be limited by any special power given to the Directors by the Articles or to the Local Governing Body by this Scheme of Delegation and a meeting of the Local Governing Body at which a quorum is present may exercise all the powers so delegated.
- 5.1.2. In general terms, the responsibility of the Directors in so far as the business of the Academy is concerned is to determine the policy and procedures of the Academy and to consider and respond to strategic issues. Whilst the Directors are free to decide what constitutes a strategic issue, having regard to all the circumstances, unless a matter is identified as a strategic issue and/or is identified as being the responsibility of the Directors under this Scheme of Delegation, the responsibility for such matter will be that of the Local Governing Body. Examples of strategic issues would be:

An increase in planned admission numbers — an expansion of the Academy's capacity.

Significant change in staffing levels or structure, including leadership

Significant change in the curriculum - time allocations for subjects, for example

- 5.1.3. Except as provided for in this Scheme of Delegation, in addition to all powers hereby expressly conferred upon the Local Governing Body

and without detracting from the generality of the powers delegated, the Local Governing Body shall have the following powers, namely:

- 5.1.3.1. to expend certain funds of the Trust as permitted by clause 5.3 in such manner as the Local Governing Body shall consider most beneficial for the achievement of the Object in so far as it relates to the Academy and to invest in the name of the Trust such part of the funds of the Trust for which it has responsibility pursuant to this Scheme of Delegation as it may see fit and to direct the sale or transposition of any such investments and to expend the proceeds of any such sale in furtherance of the Object; and
- 5.1.3.2. to enter into contracts on behalf of the Trust in so far as they relate to the Academy.
- 5.1.4. In the exercise of its powers and functions, the Local Governing Body may consider any advice given by the Principal and any other executive officer as well as the Directors.
- 5.1.5. Any bank account in which any money of the Trust in so far as it relates to the Academy is deposited shall be operated by the Local Governing Body in the name of the Trust. All cheques and orders for the payment of money from such an account shall be signed by at least two signatories authorised by the Local Governing Body.

5.2. Ethos and Values

- 5.2.1. Whilst the Local Governing Body shall be responsible for ensuring that the Academy is conducted in accordance with its ethos and values referred to in clause 2, the determination of the Academy's ethos and mission statement shall be the responsibility of the Directors.
- 5.2.2. At all times, the Directors and the Local Governing Body shall ensure that the Academy is conducted in accordance with the object of the Trust, and any agreement entered into with the Secretary of State for the funding of the Academy.

5.3. Finance

- 5.3.1. In acknowledgement of the receipt by the Directors of funds in relation to the Academy; provided by the Secretary of State, donated to the Trust and generated from the activities of the Trust, the Directors delegate to the Local Governing Body the responsibility to manage and expend all monies received on account of the Academy for the purposes of the Academy less between 3% AND 4% of the funds received from the Secretary of State. These amounts to be determined each year by the Directors, acting reasonably.

- 5.3.2. Whilst the Local Governing Body shall have the power to enter into contracts on behalf of the Company in so far as they relate to the Academy pursuant to clause 5.1.3, the Local Governing Body shall first obtain the written consent of the Directors to any contracts or expenditure for any single matter above £50,000.

- 5.3.3. The accounts of the Trust shall be the responsibility of the Directors but the Local Governing Body shall provide such information about the finances of the Academy as often and in such format as the Directors shall reasonably require. Without prejudice to the above, the Local Governing Body shall provide monthly management accounts to the Directors.
- 5.3.4. The Local Governing Body shall ensure that proper procedures are put in place for the safeguarding of funds and that the requirements of the Academies Financial Handbook are observed at all times as well as any requirements and recommendations of the Directors and the Secretary of State.
- 5.3.5. The Local Governing Body shall inform the Directors of any need for significant unplanned expenditure and will discuss with the Directors (and others as the Directors shall require) options for identifying available funding.
- 5.3.6. The Local Governing Body shall develop appropriate risk management strategies and shall at all times adopt financial prudence in managing the financial affairs of the Trust in so far as these relate to the Academy. Where the management of financial affairs will result in a budget deficit or when the Academy is placed in "special measures" or deemed to have "serious weaknesses" the Directors have the power to withdraw financial delegation.

5.4. Premises

- 5.4.1. Subject to and without prejudice to clauses 5.3.2 and 5.4.4, the maintenance of the buildings and facilities used in respect of the Academy is the responsibility of the Local Governing Body, who shall have regard at all times to the safety of the users of the buildings and the facilities and the legal responsibilities of the Directors (and/or any others) as owners of such buildings and facilities.
- 5.4.2. The Local Governing Body shall in conjunction with the Directors develop a five year estate management strategy that will identify the suitability of building and facilities in light of long term curriculum needs and the need for and availability of capital investment to meet the Local Governing Body's responsibility to ensure the buildings and facilities are maintained to a good standard.
- 5.4.3. The responsibility for any disposals or acquisitions of land to be used by the Academy will be that of the Directors.
- 5.4.4. Insuring the land and buildings used by the Academy will be the responsibility of the Directors who shall recover the cost from the budget delegated to the Local Governing Body.

5.5. Resources

5.5.1. Principal

- 5.5.1.1. The Directors shall appoint the Principal, CEO, CFO, CPO after consulting the Local Governing Bodies of the founding school via the appointed Directors .

The Directors and the Local Governing Body may delegate such powers and functions as they consider are required by the Principal for the internal organisation, management and control of the Academy (including the implementation of all policies approved by the Directors and the Local Governing Body and for the direction of the teaching and curriculum at the Academy).

5.5.2. Other Staff

5.5.2.1. The Local Governing Body shall be responsible for the appointment and management of all other staff to be employed at the Academy provided that the Local Governing Body shall:

5.5.2.1.1. comply with all policies dealing with staff issued by the Directors from time to time;

5.5.2.1.2. take account of any pay terms set by the Directors;

5.5.2.1.3. adopt any standard contracts or terms and conditions for the employment of staff issued by the Directors;

5.5.2.1.4. manage any claims and disputes with staff members having regard to any advice and recommendations given by the Directors.

5.5.2.2. The Local Governing Body shall carry out the performance management of all staff except the Principal, whose PM will be the responsibility of the Directors after consultation with the CEO and Local Governing Body through the appointed Directors, and shall put in place procedures for the proper professional and personal development of staff.

5.6. Curriculum and Standards

5.6.1. The Local Governing Body shall be responsible for the setting and review of the curriculum but shall have regard to any views of the Directors in recognition of the Directors' obligation to the Secretary of State to provide a broad and balanced curriculum.

5.6.2. The Local Governing Body shall be responsible for the standards achieved by the Academy and the pupils attending the Academy but shall follow such advice and recommendations of the Directors as they might issue from time to time.

5.6.3. The Local Governing Body shall be responsible for the setting and review from time to time of the Academy's admissions policy provided that no change will be made to the admissions criteria without the written consent of the Directors.

5.6.4. Any decision to expand the Academy shall be that of the Directors but who shall have regard to the views of the Local Governing Body.

5.7. Extended Schools and Business Activities

5.7.1. Whilst the undertaking of any activities which would be described as part of the Academy's "extended schools agenda" or any activities designed to generate business income, would be the responsibility of the Local Governing Body, this shall only be undertaken in a manner consistent with any policy set by the Directors and having regard to the viability of such activities, the impact on the Academy's activities and any financial implications, such as the threat of taxation in light of the Trust's charitable objects and any threat to funding provided by the Secretary of State.

5.8. Regulatory Matters

5.8.1. The responsibility for the satisfaction and observance of all regulatory and legal matters shall be the Directors but the Local Governing Body shall do all such things as the Directors may specify as being necessary to ensure that the Trust is meeting its legal obligations.

6. **OPERATIONAL MATTERS**

6.1. The Local Governing Body shall comply with the obligations set out in the Appendix which deals with the day to day operation of the Local Governing Body.

6.2. The Local Governing Body will adopt and will comply with all policies of the Directors communicated to the Local Governing Body from time to time.

6.3. Both the Directors and all members of the Local Governing Body have a duty to act independently and not as agents of those who may have appointed them and will act with integrity, objectivity and honesty in the best interests of the Trust and the Academy and shall be open about decisions and be prepared to justify those decisions except in so far as any matter may be considered confidential.

6.4. The Local Governing Body will review its policies and practices on a regular basis, having regard to recommendations made by the Directors from time to time, in order to ensure that the governance of the Academy is best able to adapt to the changing political and legal environment.

6.5. The Local Governing Body shall provide such data and information regarding the business of the Academy and the pupils attending the Academy as the Directors may require from time to time.

6.6. The Local Governing Body shall work closely with and shall promptly implement any advice or recommendations made by the Directors in the event that intervention is either threatened or is carried out by the Secretary of State and the Directors expressly reserve the unfettered right to review or remove any power or responsibility conferred on the Local Governing Body under this Scheme of Delegation in such circumstances.

6.7. The Directors reserve the right to direct staff, (by negotiation) to work in other areas of the Trust than their current employment, on tasks and activities which are commensurate with their skills and experience. This is intended to provide career and professional development opportunities for staff.

7. ANNUAL REVIEW

- 7.1. This Scheme of Delegation shall operate from the Effective Date in respect of the named Academy. Where applicable, it will be based on the framework Scheme of Delegation that will have been put in place on the incorporation of the Trust and will have been attached to the Trust's first Articles of Association.
- 7.2. Notwithstanding this being the first Scheme of Delegation to apply in respect of the Academy, the Directors will have the absolute discretion to review this Scheme of Delegation at least on an annual basis and to alter any provisions of it.
- 7.3. In considering any material changes to this Scheme of Delegation or any framework on which it is based, the Directors will have regard to and give due consideration of any views of the Local Governing Body.

8. RESERVATION OF POWERS

The Directors, having overall responsibility and ultimate decision making authority for all the work of the Trust, including the establishing and running of schools and in particular the Academy as a school, may exercise themselves functions and powers delegated to the Local Governing Body under this Scheme of Delegation in accordance with the provisions of Appendix 3 in the event of one of the following circumstances occurring:

- 8.1. the Academy is placed in Special Measures following an Ofsted inspection;
- 8.2. the Academy is advised of "Serious Weaknesses" following an Ofsted inspection;
- 8.3. the Academy is advised that it "Requires Improvement" following an Ofsted inspection
- 8.4. in the absolute discretion of the Directors, the Academy is deemed not to be acting in accordance with this Scheme of Delegation or is otherwise not acting in accordance with the Ethos and Mission Statements of the Trust as set out in Clause 2.

APPENDIX 1

FUNCTIONING OF THE LOCAL GOVERNING BODY

1. CHAIRMAN AND VICE-CHAIRMAN OF THE LOCAL GOVERNING BODY

The members of the Local Governing Body shall each school year, at their first meeting in that year, elect a chairman and a vice-chairman from among their number to serve until a successor is appointed or a vacancy occurs as envisaged in paragraph 1.3. This appointment is subject to approval by the Directors. Neither a person who is employed by the Trust (whether or not at the Academy) nor a person who is at the time of election already a Director of the Trust (except where such person is a Director by virtue of being the incumbent chairman) shall be eligible for election as chairman or vice-chairman, noting for the avoidance of doubt that once elected the chairman will be eligible to serve as a Director of the Trust pursuant to the provisions of Articles 51 and 52.

- 1.2. When Academies are first established an interim chairman may be appointed by the Directors.
- 1.3. Subject to paragraph 1.4, the chairman or vice-chairman shall hold office as such until his successor has been elected in accordance with this clause 1.
- 1.4. The chairman or vice-chairman may at any time resign his office by giving notice in writing to the Local Governing Body. The chairman or vice-chairman shall cease to hold office if:
 - 1.4.1. he ceases to serve on the Local Governing Body;
 - 1.4.2. he is employed by the Trust whether or not at the Academy;
 - 1.4.3. he is removed from office in accordance with this Scheme of Delegation; or
 - 1.4.4. in the case of the vice-chairman, he is elected in accordance with this Scheme of Delegation to fill a vacancy in the office of chairman.
- 1.5. Where by reason of any of the matters referred to in paragraph 1.3, a vacancy arises in the office of chairman or vice-chairman, the members of the Local Governing Body shall at its next meeting elect one of their number to fill that vacancy.
- 1.6. Where the chairman is absent from any meeting or there is at the time a vacancy in the office of the chairman, the vice-chairman shall act as the chair for the purposes of the meeting.
- 1.7. Where in the circumstances referred to in paragraph 1.5 the vice-chairman is also absent from the meeting or there is at the time a vacancy in the office of vice-chairman, the members of the Local Governing Body shall elect one of their number to act as a chairman for the purposes of that

meeting, provided that the person elected shall neither be a person who is employed by the Trust whether or not at the Academy nor a Director.

- 1.8. A Director shall act as chairman during that part of any meeting at which the chairman is elected.
- 1.9. Any election of the chairman or vice-chairman which is contested shall be held by secret ballot.
- 1.10. The chairman or vice-chairman may only be removed from office by the Directors at any time or by the Local Governing Body in accordance with this Scheme of Delegation.
- 1.11. A resolution to remove the chairman or vice-chairman from office which is passed at a meeting of the Local Governing Body shall not have effect unless:
 - it is confirmed by a resolution passed at a second meeting of the Local Governing Body held not less than fourteen days after the first meeting; and
 - 1.11.2. the matter of the chairman's or vice-chairman's removal from office is specified as an item of business on the agenda for each of those meetings.
- 1.12. Before a resolution is passed by the Local Governing Body at the relevant meeting as to whether to confirm the previous resolution to remove the chairman or vice-chairman from office, the person or persons proposing his removal shall at that meeting state their reasons for doing so and the chairman or vice-chairman shall be given an opportunity to make a statement in response.

2. CONFLICTS OF INTEREST

- 2.1. Any member of the Local Governing Body who has or can have any direct or indirect duty or personal interest (including but not limited to any Personal Financial Interest) which conflicts or may conflict with his duties as a member of the Local Governing Body shall disclose that fact to the Local Governing Body as soon as he becomes aware of it. A person must absent himself from any discussions of the Local Governing Body in which it is possible that a conflict will arise between his duty to act solely in the interests of the Academy and any duty or personal interest (including but not limited to any Personal Financial Interest).
- 2.2. For the purpose of paragraph 2.1, a person has a Personal Financial Interest if he is in the employment of the Trust or is in receipt of remuneration or the provision of any other benefit directly from the Trust or in some other way is linked to the Trust or the Academy.
- 2.3. In any conflict between any provision of this Scheme of Delegation and the Articles, the Articles shall prevail.
- 2.4. Any disagreement between the members of the Local Governing Body and the Principal [or any subcommittee of the Local Governing Body] shall be referred to the Directors for their determination.

3. THE MINUTES

3.1. The minutes of the proceedings of a meeting of the Local Governing Body shall be drawn up and entered into a book kept for the purpose by the person authorised to keep the minutes of the Local Governing Body; and shall be signed (subject to the approval of the members of the Local Governing Body) at the same or next subsequent meeting by the person acting as chairman thereof. The minutes shall include a record of:

3.1.1. all appointments of officers made by the Local Governing Body; and

3.1.2. all proceedings at meetings of the Local Governing Body and of committees of the Local Governing Body including the names of all persons present at each such meeting.

3.2. The chairman shall ensure that copies of minutes of all meeting of the Local Governing Body (and such of the subcommittees as the Directors shall from time to time notify) shall be provided to the Directors as soon as reasonably practicable after those minutes are approved.

4. COMMITTEES

4.1. Subject to this Scheme of Delegation, the Local Governing Body may establish any subcommittee. The constitution, membership and proceedings of any subcommittee shall be determined by the Local Governing Body but having regard to any views of the Directors. The establishment, terms of reference, constitution and membership of any subcommittee shall be reviewed at least once in every twelve months. The membership of any subcommittee may include persons who do not also serve on the Local Governing Body, provided that a majority of the members of any such subcommittee shall be members of the Local Governing Body or Directors. The Local Governing Body may determine that some or all of the members of a subcommittee who are not Directors or who do not serve on the Local Governing Body shall be entitled to vote in any proceedings of the subcommittee. No vote on any matter shall be taken at a meeting of a subcommittee unless the majority of members of the subcommittee present either are Directors or who serve on the Local Governing Body.

5. DELEGATION

5.1. Provided such power or function has been delegated to the Local Governing Body, the Local Governing Body may further delegate to any person serving on the Local Governing Body, committee, the Principal or any other holder of an executive office, such of their powers or functions as they consider desirable to be exercised by them. Any such delegation may be made subject to any conditions either the Directors or the Local Governing Body may impose and may be revoked or altered.

5.2. Where any power or function of the Directors or the Local Governing Body is exercised by any subcommittee, any Director or member of the Local Governing Body, the Principal or any other holder of an executive office, that person or subcommittee shall report to the Local Governing Body in respect of any action taken or decision made with respect to the exercise of

that power or function at the meeting of the Local Governing Body immediately following the taking of the action or the making of the decision.

6. MEETINGS OF THE LOCAL GOVERNING BODY

- 6.1. Subject to this Scheme of Delegation, the Local Governing Body may regulate its proceedings as the members of the Local Governing Body think fit.
- 6.2. The Local Governing Body shall meet at least three times in every school year. Meetings of the Local Governing Body shall be convened by the secretary to the Local Governing Body. In exercising his functions under this Scheme of Delegation the secretary shall comply with any direction:
 - 6.2.1. given by the Directors or the Local Governing Body; or
 - 6.2.2. given by the chairman of the Local Governing Body or, in his absence or where there is a vacancy in the office of chairman, the vice-chairman of the Local Governing Body, so far as such direction is not inconsistent with any direction given as mentioned in 6.2.1 above.
- 6.3. Any three members of the Local Governing Body may, by notice in writing given to the secretary, requisition a meeting of the Local Governing Body; and it shall be the duty of the secretary to convene such a meeting as soon as is reasonably practicable.
- 6.4. Each member of the Local Governing Body shall be given at least seven clear days before the date of a meeting:
 - 6.4.1. notice in writing thereof, signed by the secretary, and sent to each member of the Local Governing Body at the address provided by each member from time to time; and
 - 6.4.2. a copy of the agenda for the meeting;

provided that where the chairman or, in his absence or where there is a vacancy in the office of chairman, the vice-chairman, so determines on the ground that there are matters demanding urgent consideration, it shall be sufficient if the written notice of a meeting, and the copy of the agenda thereof are given within such shorter period as he directs.
- 6.5. The convening of a meeting and the proceedings conducted thereat shall not be invalidated by reason of any individual not having received written notice of the meeting or a copy of the agenda thereof.
- 6.6. A resolution to rescind or vary a resolution carried at a previous meeting of the Local Governing Body shall not be proposed at a meeting of the Local Governing Body unless the consideration of the rescission or variation of the previous resolution is a specific item of business on the agenda for that meeting.
- 6.7. A meeting of the Local Governing Body shall be terminated forthwith if:

- 6.7.1. the members of the Local Governing Body so resolve; or
- 6.7.2. the number of members present ceases to constitute a quorum for a meeting of the Local Governing Body in accordance with paragraph 6.10, subject to paragraph 6.12.
- 6.8. Where in accordance with paragraph 6.7 a meeting is not held or is terminated before all the matters specified as items of business on the agenda for the meeting have been disposed of, a further meeting shall be convened by the secretary as soon as is reasonably practicable, but in any event within seven days of the date on which the meeting was originally to be held or was so terminated.
- 6.9. Where the Local Governing Body resolves in accordance with paragraph 6.7 to adjourn a meeting before all the items of business on the agenda have been disposed of, the Local Governing Body shall before doing so determine the time and date at which a further meeting is to be held for the purposes of completing the consideration of those items, and they shall direct the secretary to convene a meeting accordingly.
- 6.10. Subject to paragraph 6.12, the quorum for a meeting of the Local Governing Body, and any vote on any matter thereat, shall be any three of the members of the Local Governing Body, or, where greater, any one third (rounded up to a whole number) of the total number of persons holding office on the Local Governing Body at the date of the meeting. If the Directors have appointed any additional members of the Local Governing Body pursuant to clause 4.1.2.5 of this Scheme of Delegation then a majority of the quorum must be made up of such persons.
- 6.11. The Local Governing Body may act notwithstanding any vacancies on its board, but, if the numbers of persons serving is less than the number fixed as the quorum, the continuing persons may act only for the purpose of filling vacancies or of calling a general meeting.
- 6.12. The quorum for the purposes of:
- 6.12.1. appointing a parent member;
 - 6.12.2. any vote on the removal of a person in accordance with this Scheme of Delegation;
 - 6.12.3. any vote on the removal of the chairman of the Local Governing Body;
- shall be any two-thirds (rounded up to a whole number) of the persons who are at the time persons entitled to vote on those respective matters [plus a Director].
- 6.13. Subject to this Scheme of Delegation, every question to be decided at a meeting of the Local Governing Body shall be determined by a majority of the votes of the persons present and entitled to vote on the question. Every member of the Local Governing Body shall have one vote.

- 6.14. Subject to paragraphs 6.10 — 6.12, during the first twelve months (Initial Period) of the Multi Academy Trust operation, where there is an equal division of votes, the matter will not pass a resolution. After the initial period the chairman of the meeting shall have a casting vote in addition to any other vote he may have.
- 6.15. The proceedings of the Local Governing Body shall not be invalidated by
- 6.15.1. any vacancy on the board; or
 - 6.15.2. any defect in the election, appointment or nomination of any person serving on the Local Governing Body.
- 6.16. A resolution in writing, signed by all the persons entitled to receive notice of a meeting of the Local Governing Body or of a subcommittee of the Local Governing Body, shall be valid and effective as if it had been passed at a meeting of the Local Governing Body or (as the case may be) a subcommittee of the Local Governing Body duly convened and held. Such a resolution may consist of several documents in the same form, each signed by one or more of the members of the Local Governing Body and may include an electronic communication by or on behalf of the Local Governing Body indicating his or her agreement to the form of resolution providing that the member has previously notified the Local Governing Body in writing of the email address or addresses which the member will use.
- 6.17. Subject to paragraph 6.18, the Local Governing Body shall ensure that a copy of:
- 6.17.1. the agenda for every meeting of the Local Governing Body;
 - 6.17.2. the draft minutes of every such meeting, if they have been approved by the person acting as chairman of that meeting;
 - 6.17.3. the signed minutes of every such meeting; and
 - 6.17.4. any report, document or other paper considered at any such meeting,
- are, as soon as is reasonably practicable, made available at the Academy to persons wishing to inspect them.
- 6.18. There may be excluded from any item required to be made available in pursuance of paragraph 6.17, any material relating to:
- 6.18.1. a named teacher or other person employed, or proposed to be employed, at the Academy;
 - 6.18.2. a named pupil at, or candidate for admission to, the Academy; and
 - 6.18.3. any matter which, by reason of its nature, the Local Governing Body is satisfied should remain confidential.
- 6.19. Any member of the Local Governing Body shall be able to participate in meetings of the Local Governing Body by telephone or video conference provided that:

6.19.1. he has given notice of his intention to do so detailing the telephone number on which he can be reached and/or appropriate details of the video conference suite from which he shall be taking part at the time of the meeting at least 48 hours before the meeting; and

6.19.2. the Local Governing Body has access to the appropriate equipment if after all reasonable efforts it does not prove possible for the person to participate by telephone or video conference the meeting may still proceed with its business provided it is otherwise quorate.

7. NOTICES

7.1. Any notice to be given to or by any person pursuant to this Scheme of Delegation (other than a notice calling a meeting of the Local Governing Body) shall be in writing or shall be given using electronic communications to an address for the time being notified for that purpose to the person giving the notice. In these Articles, "Address" in relation to electronic communications, includes a number or address used for the purposes of such communications.

7.2. A notice may be given by the Local Governing Body to its members either personally or by sending it by post in a prepaid envelope addressed to the member at his registered address or by leaving it at that address or by giving it using electronic communications to an address for the time being notified to the Local Governing Body by the member. A member whose registered address is not within the United Kingdom and who gives to the Local Governing Body an address within the United Kingdom at which notices may be given to him, or an address to which notices may be sent using electronic communications, shall be entitled to have notices given to him at that address, but otherwise no such member shall be entitled to receive any notice from the Local Governing Body.

7.3. A member of the Local Governing Body present, either in person or by proxy, at any meeting of the Local Governing Body shall be deemed to have received notice of the meeting and, where necessary, of the purposes for which it was called.

7.4. Proof that an envelope containing a notice was properly addressed, prepaid and posted shall be conclusive evidence that the notice was given. Proof that a notice contained in an electronic communication was sent in accordance with guidance issued by the Institute of Chartered Secretaries and Administrators shall be conclusive evidence that the notice was given. A notice shall be deemed to be given at the expiration of 48 hours after the envelope containing it was posted or, in the case of a notice contained in an electronic communication, at the expiration of 48 hours after the time it was sent.

8. INDEMNITY

- 8.1. Subject to the provisions of the Companies Act 2006 every member of the Local Governing Body or other officer or auditor of the Trust acting in relation to the Academy shall be indemnified out of the assets of the Trust against any liability incurred by him in that capacity in defending any proceedings, whether civil or criminal, in which judgment is given in favour or in which he is acquitted or in connection with any application in which relief is granted to him by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Trust.

APPENDIX 2

Area of responsibility	Trust Board			Local Governing Body	
	Matters for decision	Final Decision	Working Group/ Committee	Role	Final Decision
Strategy	Develop overall mission, vision and values for the Trust	Board		Develop own distinctive vision & values consistent with the Trust	LGB
				Develop an annual SDP which supports the strategy/plan for the Trust	LGB
Finance	Strategic planning	Board		Annual budget plan	LGB
	Consolidation of accounts	Board	Finance	Monitoring of actual versus budget	LGB
	Tendering and large contract renewal	Board	Finance	Contract monitoring	LGB
	Setting financial standards, policies	Board	Finance	Compliance with standards, policies	LGB
	Setting financial scheme of delegation	Board	Finance	Compliance with schemes of delegation	LGB
	Annual and statutory reports to EFA and other third parties	Board		Preparation of reports for the Trust Board (common format)	LGB
	High level monitoring	Board		Detailed monitoring of expenditure, virements, income and cash flow	LGB
Audit	Commissioning Audit	Board		Monitor auditing by responsible officer, third party or auditor of financial management	LGB
	Audit of financial controls and risk management	Board	MAT Audit		
HR	Setting and approval of all HR policies	Board	HR	Monitoring compliance with HR policies	LGB
	Approval of staff structures and changes to these	Board	HR	Monitoring staffing within agreed structures	LGB

	Overall consideration of pay policies for MAT and effective PM practice across the Trust	Board	HR	Ensure PM of staff is conducted in accordance with policy and regulations and targets are linked to student achievement	HT/LGB
	Ratification of pay awards and progression to UPR	Board	HR	Recommending pay awards (inc UPR) and correlation with PMR and student achievement	HT/LGB
	Recruitment and Performance Management of Headteachers	Board		Participation in PM for headteacher – gathering evidence and setting new targets	LGB
Admissions	Set the admissions policy and manage appeals	Board	Admissions	Monitor admission numbers and compliance with policy	LGB
Premises and resources	Development of strategic plans for the Trust estate	Board		Monitor the site development plan	LGB
	Development of an Asset management plan	Board		Monitor the development of an asset register	LGB
	Plan and monitor major site development	Board		Monitor ongoing site maintenance	LGB
	Collation of inventory checks MAT	Board	BM/Finance	Inventory check and reporting	LGB
ICT	Develop and implement an integrated ICT strategy	Board	Finance and Standards	Monitor effective use of ICT in the academy	LGB
Marketing & Communications	Develop strategies for the Trust	Board	Marketing working party	Monitor implementation and impact of strategies locally	LGB
	High level monitoring of complaints across the Trust and development of action plans to mitigate in future	Board		Detailed monitoring of complaints and monitoring of Trust action plans to mitigate in future	LGB
Governance	Monitor performance and	Board		Self-review and skills audit	LGB

	provide development and support (schools and Board with members)				
Community/Membership	Develop strategy for membership/stakeholder engagement for the MAT	Board		To advise and implement strategy for community engagement.	LGB
School Improvement	Oversee and direct initiatives to support school improvement across	Board	Leadership	Monitor school performance and improvement using KPIs and SDP targets, dashboard.	LGB
	Set, agree and monitor pupil level targets across the Trust	Board	Standards	Monitor progress towards pupil/cohort targets and report to Board	LGB
	Monitor quality of teaching and learning across the Trust and agree strategies for improvement if required	Board	Standards	Monitor quality of teaching and learning locally and suggest remedial actions if required	LGB
Safeguarding	Develop coherent policies applicable across the Trust	Board			
	Ensure training and legal compliance issues	Board		Monitor local compliance with legislation	LGB
	Monitor implementation of policies across the Trust	Board		Monitor implementation of policy in academy	LGB
Curriculum	Approval of cross-MAT and coherent policies, schemes of work and development	Board	Leadership	Contribute to MAT curriculum policies, schemes of work and development	LGB
	High level monitoring of impact of curriculum plans and intervention strategies	Board	Leadership	Monitoring of local impact of curriculum plans/schemes including intervention strategies	LGB
SMSC	High level monitoring of local frameworks for development in faith schools	Board		Local evaluation using SIAMS toolkit leading to action plans in faith schools	LGB

Health & Safety	Agreement of overall consistent MAT Health & Safety policies	Board		Routine regular H&S inspections	HT/LGB
	Monitoring of compliance and effectiveness of H&S issues	Board		Local reporting of compliance concerns and incidents	LGB
SEND	Develop coherent policies applicable across the Trust	Board	Leadership	Contribute to MAT policies and action plans	LGB
	Ensure training and legal compliance issues	Board	Curriculum		
	Monitor implementation of policies and practice across the Trust	Board	Curriculum	Monitor local compliance with policies and plans	LGB
Well being	Collate local reporting of stress/well-being issues and take appropriate action	Board		Monitor local well-being and stress issues (H&S stress audit and PM) and recommend actions to Trust Board	HT/LGB
External review SMSC/Ofsted	High level responsibility for reporting and subsequent action plans	Board		Contribute to external reviews and subsequent action plans	HT/LGB

APPENDIX 3

RESERVATION OF POWERS

The Directors of the Trust reserve the right to deliver themselves the powers and functions, as delegated under this Scheme to the Local Governing Body, in the following circumstances:

1. Academy in Special Measures

- 1.1 In the event that the Academy is placed in Special Measures, the Directors may reserve to themselves any or all powers delegated to the Local Governing Body under this Scheme of Delegation; save for which the Directors, in their absolute discretion, deem necessary to operate the Academy.
- 1.2 The Local Governing Body may continue to operate the Academy on a day to day basis, subject to regular consultation with the Chair of the Directors.

2. Academy with "Serious Weaknesses".

- 2.1 In the event that the Academy is notified of "Serious Weaknesses" following an Ofsted inspection, the Directors may:
 - 2.1.1 withhold the right of the Local Governing Body to appoint staff;
 - 2.1.2 request the Local Governing Body refers all major financial decisions to it for approval;
 - 2.1.3 reserve its right to approve in advance all decisions to enter into contracts made to Local Governing Body, further to clause 5.3.2 in this scheme;
 - 2.1.4 review any other major decision which it considers to be necessary to maximise the efficient running of the Academy.
- 2.2 The Local Governing Body may continue to oversee operation of the Academy on a day to day basis, in conjunction with the Principal and staff of the Academy but shall keep the Directors regularly informed, at their reasonable request, of progress generally, operational decisions and other matters of importance to the running of the Academy.

3. Academy "Requiring Improvement"

- 3.1 In the event that the Academy is deemed to "Require Improvement" the Directors may:
 - 3.1.1 withhold the right of the Local Governing Body to appoint staff;
 - 3.1.2 review any other major decision which it considers to be necessary to maximise the efficient running of the Academy.

3.2 The Local Governing Body may continue to oversee operation of the Academy on a day to day basis, in conjunction with the Principal and staff of the Academy but shall keep the Directors regularly informed, at their reasonable request, of progress generally, operational decisions and other matters of importance to the running of the Academy.

3. Directors' discretion

3.1 The Directors may override provisions relating to delegation to the Local Governing Body contained in this Scheme where, in their absolute discretion, they deem it necessary for the efficient operation of the Academy or the Trust.

3.2 If the Directors decide to exercise their power under this clause 3, the Chair of Directors and the Chief Education Officer of the Trust shall be authorised to exercise this right.